



Lessons Learned and Opportunities

Supporting Partnerships for Greater Access to Health Care Coverage In the Formal Sector

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Health Insurance is a Necessity for Universal Coverage

• Health insurance is a model to:

- Mobilize resources to reduce high OOP expenditures
- Efficiently deliver services
- Create sustainable methods of coverage and delivery
 - Sustaining health outcomes in view of declining donor funding
- Why comprehensive health insurance is important:
 - Single disease insurance is not sustainable
 - Ill or absent employees have far reaching cost implications (decreased productivity, delayed revenue)
 - Employer premium contribution yields a high return
 - Promotes an increase in the use of private health facilities; reduces the burden on public health facilities

Insurers

- Communicate with employers and employees to understand their unique needs
- Use actuarial evidence to guide development of products
- Respond to needs with innovation and flexibility:
 - Offer installmental premium payments
 - Offer no-claim benefits
- Design products that promote wellness, prevention, and promotive services
- Partner with healthcare providers and agree on benefits and costs
- Invest in education and target group studies
- Monitor use and distribution of services (to prevent fraud)

Employers

- Evaluate various models of providing health coverage for various cadres of staff
 - Seek TA if needed
- Promote awareness among and educate staff on wellness and preventative care
- Partner with insurers, administrators, and regulators to develop specific health funding models for staff
- Conduct an economic evaluation of business and financial impact of various HCF models

Healthcare Providers

- Develop standardized and quality healthcare services
- Use comprehensive costing data to price services
- Partner with employers and insurers to develop sustainable health plans through provision of cost effective services
- Accept more sustainable payment modalities: fixed reimbursement, DRG, capitation

Employees

- Become actively involved in the design of their health coverage
 - Participate in willingness to pay surveys or focus groups
- Prudent utilization of benefits and adoption of healthy lifestyles
- Give feedback on products and services and how they can be improved

Government/Regulators

- Clear policies and strategies
 - Conclude HCF and define regulatory structure and different types of health plans
 - Promote PPPs in HCF
 - Make health plans mandatory and work out how each socioeconomic group will be covered
 - Hold all parties (insurers, employers, and providers) accountable for results
 - Public education and awareness creation on HCF
 - Collect and collate industry innovation and share data/benchmarking

Development Partners

- Knowledge from global best practices
- Willingness to pay studies
- Actuarial/costing studies
- Product development in different markets

Challenges

Cost containment

- Low income workers comprise a large portion of the formal sector and are frequent users of healthcare
- Increasing costs of premiums and claims (for insurers and employers)
- Alternatives to insurance (in-house clinics) may be more affordable
- Restrictive products result in further cost gaps that the employer or employee must fill OOP
- Multiple dependents (4+)
- Fraud
- Lack of trust between stakeholders
 - Low acceptability and utilization by employees

Challenges

- Lack of communication, knowledge or information sharing on the benefits of health insurance (marketing)
 - Technical language is difficult to understand
- Biases
 - Provider bias against insurance
 - Spiritual or religious beliefs
 - Unions advocating other models (i.e., retainership)
- Identifying/creating an appropriate insurance product (only 60% of the needs of low-income workers are being met)
 - Primary services vs. priority services
 - Mandatory vs. voluntary
 - Uniform plans

Opportunities

- Communication and information sharing among all actors
 - Raise awareness of available products (health fairs) in a clear language
 - Promote transparency
- Leverage partnerships
 - Create provider networks and build partnerships with lowcost hospitals to develop sustainable, comprehensive care
- Develop products to accurately address the needs of low income workers
 - Create incentives to increase utilization





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