COPE®: Self-assessment and use with the private sector

Maj-Britt Dohlie, Senior Technical Advisor

The ACQUIRE Project New York, New York



Goal of quality improvement

Actual Practice



- Quality services that meet clients' needs
- Improved performance of staff and institutions
- Increased use of services
- Increased efficiency and savings
- Better health

EngenderHealth: Quality Improvement Package

- Approaches
 - FacilitativeSupervision
 - Whole-site Training

Tools

- Performance Needs Assessment (PI)
- COPE®
- Medical Monitoring
- Quality Measuring Tool
- Cost Analysis Tool
- Community COPE® /
 Participatory Learning and
 Action



COPE®

- Client
- Oriented
- Provider
- EfficientServices

- A participatory process and tools to continuously assess, improve and maintain quality at the facility level
 - Involves all levels of facility staff and supervisors
 - Based on the Client's Rights and Staff Needs framework
 - Focuses on international standards and best practices
 - Relies on team self assessment



COPE®

- Tools used during COPE exercise:
 - Self-assessment guides with record review
 - Client interviews
 - Client flow analysis
 - Action plan
- Tools developed for different types of Reproductive Health services

The Rights of Clients and the Needs of Health Care Staff

- Information
- Access to services
- Informed choice
- Safe services
- Privacy and confidentiality
- Dignity, comfort, and expression of opinion
- Continuity of care

- Facilitative supervision and management
- Information, training and development
- Supplies, equipment and infrastructure

Facilitative Supervision: Definition and Purpose

- FS: A system of management in which supervisors at all levels in an institution focus on the needs of staff and build capacity
- Enable staff to:
 - Manage the quality-improvement process
 - Meet the clients' needs
 - Meet institution's goals
 - Link facility and staff with internal and external resources

Elements of Whole-Site Training

- Linking supervisory and training systems
- Assessing and planning to meet facility training needs
- Focusing on teams, not only individuals
- Tailoring level of training to individual employee needs
- Expanding locales where training occurs
- Building sustainable capacity

Improving Medical Quality

- Conduct medical monitoring
- Monitor and assure informed choice
- Develop, update and disseminate standards, guidelines, protocols
- Analyze and rectify detrimental written and "unwritten" medical policies and practices
- Analyze medical data and reports for service improvement
- Build capacity of institutions and sites to improve quality



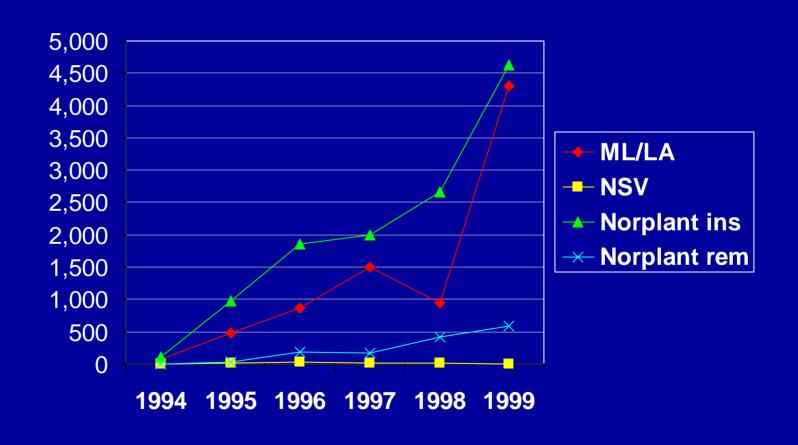
Performance Improvement and Performance Needs Assessment

- Diagnosing gaps at higher levels
- Selecting and developing appropriate interventions to support service delivery
- Programming approach

Experiences in Tanzania

- Long term and permanent methods of contraception and quality improvement project (1994-1999)
 - QI approaches one of several interventions
 - Better performance in facilities doing COPE than those that did not
 - Number of participating private facilities went from 4 to 28 during the duration of the project
- ACQUIRE Project in Tanzania (ongoing)

Number of LT & PM Procedures Provided in Private Sector Sites, 1994-1999



ACQUIRE Kenya: Private Providers and PMTCT

- 141 providers in 103 facilities trained in PMTCT
- 3,267 ANC clients tested for HIV
- 867 maternity clients tested for HIV

- 20 providers trained in PAC
- 10 providers trained to conduct Contraceptive Technology Update for peers

Lessons Learned about using COPE®

- Facilities in the public, NGO and private sectors have benefited from using COPE®
- Facility staff and supervisors are able to solve many problems with local resources
- Solutions and benefits vary, depending on situation and problems in each facility: Responds to local needs
- Staff feel empowered and motivated to take needed action - COPE® offers immediate opportunities to make improvements



Private Sector: Challenges and Issues

- Motivation to use COPE
 - Perceived benefits of COPE® compared to time and cost required
- Support and monitoring to assure quality among individual providers
 - Professional organizations, peers, public sector supervisors, regulation
 - Institutionalization and sustainability
- Educating customers